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**QUEEN of TERRE HAUTE
CASINO
RESORT**
EST. 2022



Upcoming Events

- **Economic Forecast** - February 10, 2023
- **Black Business Alliance Meeting** - February 21, 2023
- **Women's Conference** - March 17, 2023
- **County Update** - April 19, 2023



2023 City Update

with Mayor Duke Bennett



Community Plan Driven Approach

Goal #1

Halt population decline

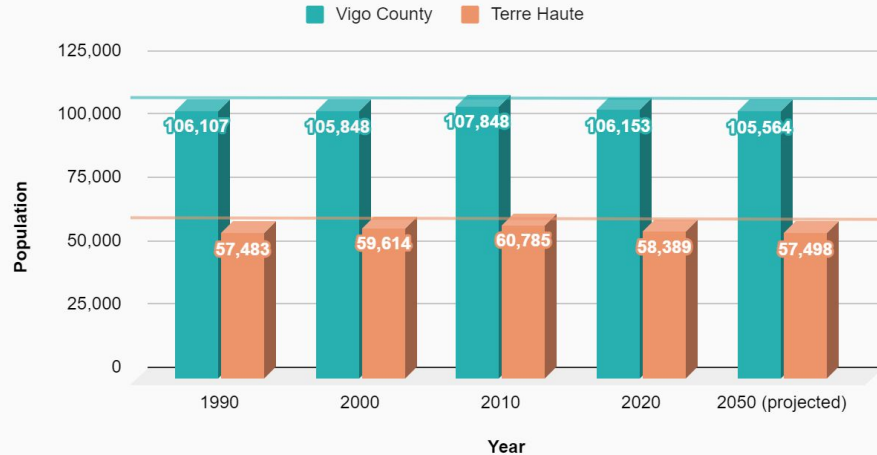
Goal #2

Reverse the trend of declining per capita personal income

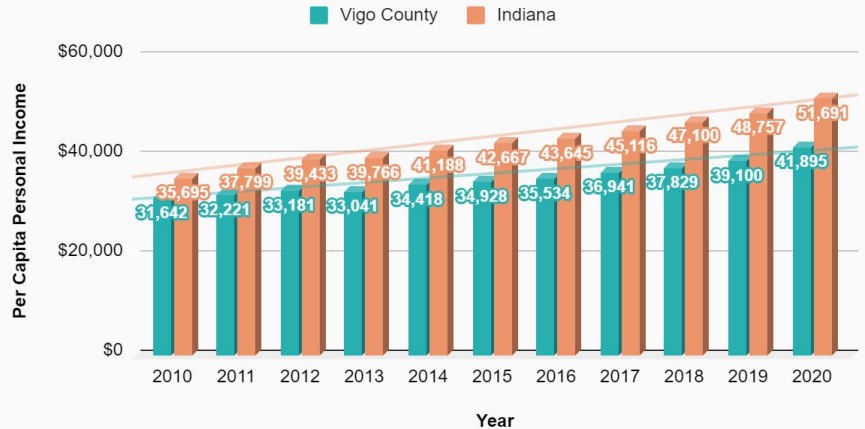


Community Plan Goals

GOAL #1: Halt Population Decline in Terre Haute & Vigo County



GOAL #2: Move Per Capita Personal Income to 85% of State Average



Community Plan Pillars

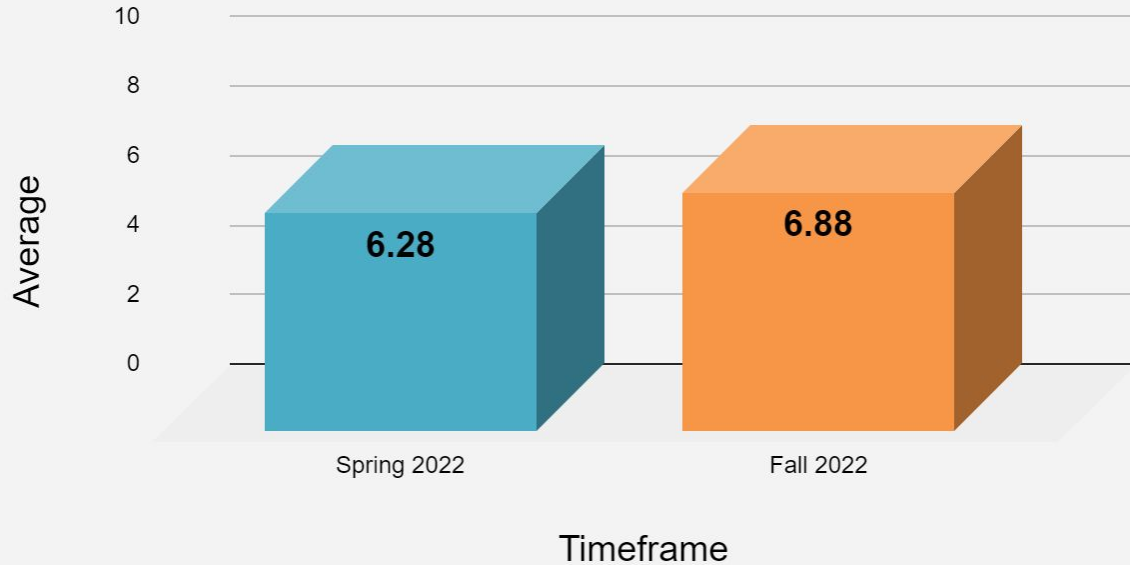
Pillars

1. Economic Development
2. Health & Wellness
3. Tourism
4. Infrastructure
5. Talent Attraction/Retention
6. Quality of Life



Community Census - Residents

On a scale of 1-10, how satisfied are you with your life in Terre Haute/Vigo County?

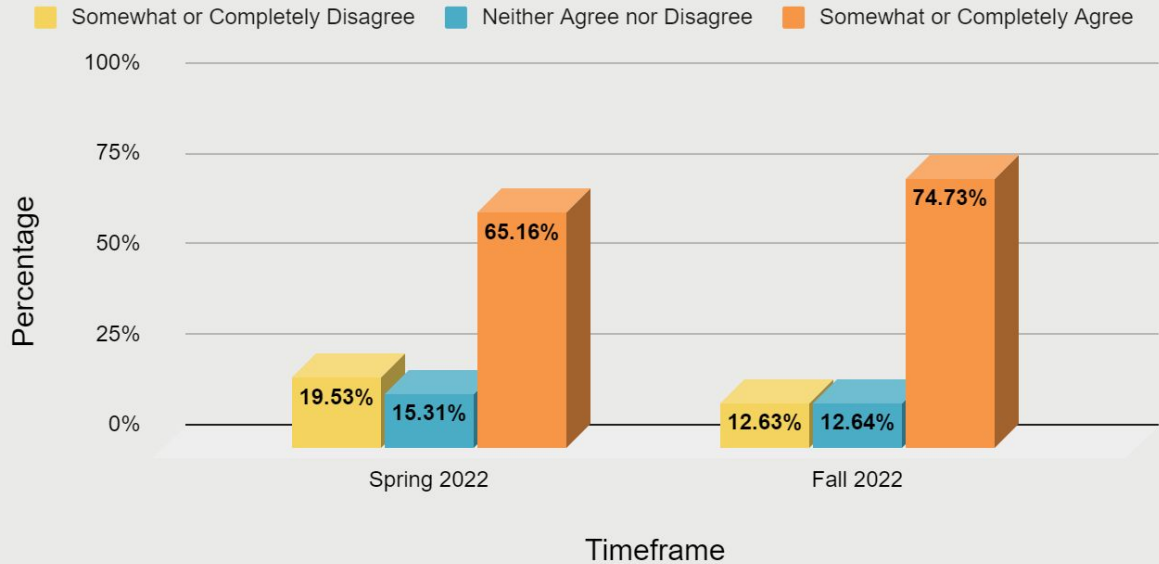


Life is getting better for Terre Haute residents



Community Census - Residents

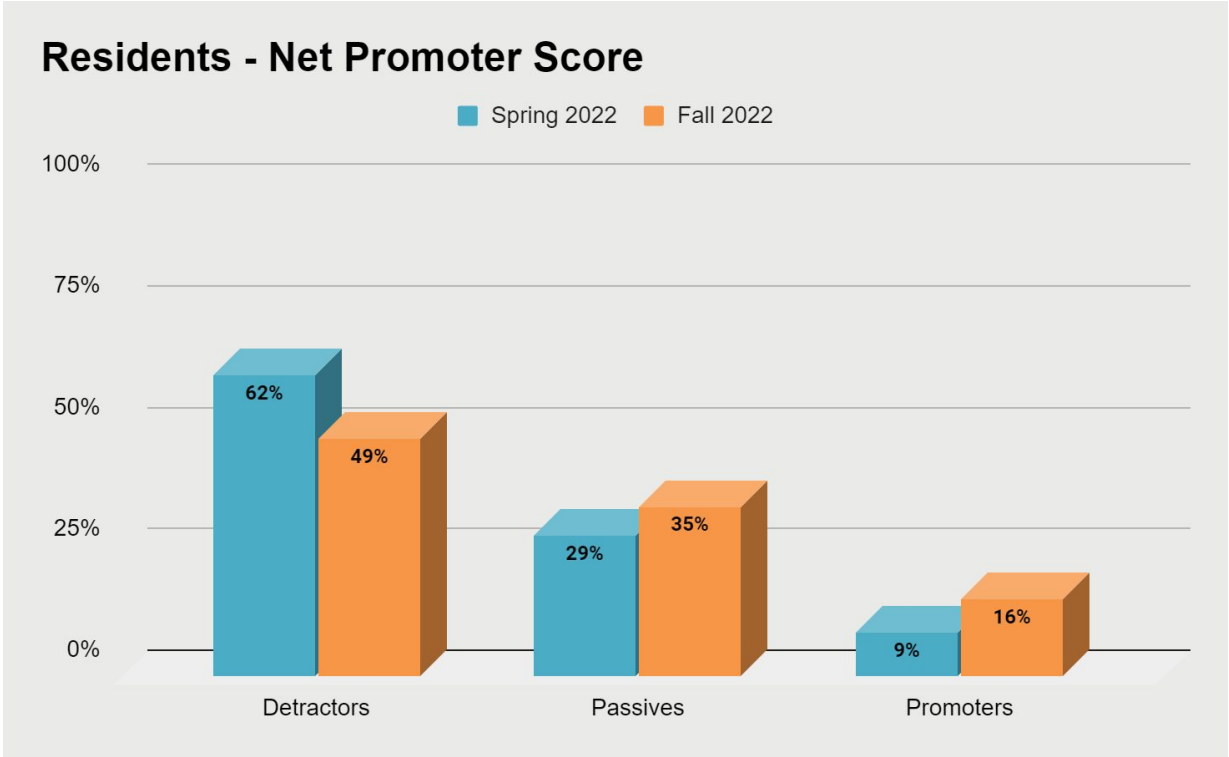
Terre Haute/Vigo County is Changing for the Better



Citizens believe that our community is changing for the better



Community Census - Residents



We are turning detractors into promoters



Financial

- GF ended 2022 with a \$3M surplus/9% cash reserve
- Overall increase in cash reserves/goal is 12% for operating funds
- **2023 budget is balanced (8 straight years)**
- Eliminated Redevelopment temporary loan and reduced TAW to \$1.5m in 2023. (\$9 million in 2017) 2024 - \$0 TAW
- 2021 SBOA audit completed/2022 to start later this year
- Tax Cap Credits – 2022 Actual \$15.4M/2023 Est. \$16.9M

Note: This does not include TIF Districts or Sanitary District/Total credits since 2009 is \$170M



Public Safety

THPD Crime Stats 2020-2022

NIBRS Crime Data			
	2022	2021	2020
Murder/Manslaughter	3	3	9
Rape	39	31	35
Robbery	69	67	88
Aggravated Assault	235	287	319
Total	346	388	451
Burglary/Breaking & Entering	739	661	808
All Larceny (Theft)	1,791	1874	1786
Motor Vehicle Theft	445	500	423
Total	2975	3035	3017

Community Plan Pillar: Quality of Life



Public Safety - THPD

- First full year in new headquarters - More space/under budget
- Purchased 107 new vehicles in 48 months
 - Marked/unmarked, hostage negotiator, SRT, CE trucks, etc.
- Purchased/installed new metal detectors at THPD and City Hall
- Purchased new radios for all officers (\$1.6 million)
- Social worker program in 2023
- New handguns in 2023
- Will be hiring 11 new police officers in 2023

Community Plan Pillar: Quality of Life



Public Safety - THFD

- 2022 Total calls for service - 13,396 (2021 - 12,359)
 - 70% EMS - 30% Fire
- Took delivery of two new fire engines
- Implemented Water Rescue Team (14 calls in 2022)
- Inspected all fire houses to determine needed repairs/upgrades
- Preliminary design for new firehouse on SR 46 (first in 45 years)
- New radios for all firefighters (\$1,222,389)
- Recently ordered new ladder truck (2026), two fire engines (2024) and three ambulances (2023)
- 11 new firefighters will be hired in March 2023

Community Plan Pillar: Quality of Life



Infrastructure Projects.

2022 Community Crossings Grant (\$838,395):

- Poplar Street - 1st Street to 25th Street
- Fort Harrison Road - US 41 to 13th Street
- Blakely Avenue - Wabash Avenue to 6th Avenue
- Fruitridge Avenue - 6th Avenue to Maple Avenue

2023 Community Crossings Grant (\$1,000,000):

- S. 4th Street - Davis to Hospital Lane
- S. 7th Street - Davis to Royse
- Davis Avenue - 3rd to 7th Street
- Locust Street - 25th to Heritage Trail Apartments
- Wabash Avenue - 35th Street to Highland Lawn
- Walnut Street - 3rd Street to 19th Street

Community Plan Pillar: Infrastructure



Infrastructure Projects contd.

2022

- City Hall Parking Lot Project
- Turn to the River Phase 1
- Paved 8.66 miles last year (\$3,128,572)
- 1.38 miles of sidewalk replaced (\$500,000)
- Trail Maintenance - Poplar, Stadium and Hulman
- 5 drainage projects and ditch maintenance
- Prairieton Road/Hulman Street Trail Crossing

Community Plan Pillar: Infrastructure



Infrastructure Projects contd.

2023

- Paving - CC and EDIT (\$3 million)
- Trail repairs/sealing - Heritage and Brown Trails
- 13th Street and 8th Avenue RR overpass (\$28.6 million)
 - Waiting of environmental approval
 - INDOT will bid project in July 2024
- 13th and Wabash - Intersection improvements (Complete Final Design)
- Margaret Ave. - 3rd St. to Prairieton Rd. (Complete Final Design)
- Wabash Avenue Flat Street Project (Pre. Design)
- Prairieton Road lane addition (Pre. Design)

Community Plan Pillar: Infrastructure



Infrastructure Projects contd.

Projects in early pre-design (not funded)

- Rea Park/Margaret to Davis Trail
- **Margaret Avenue** - 25th Street to Rockwood
- **Lafayette Avenue** - Ft. Harrison to Lost Creek
- **Hunt Road** - SR42 to New Margaret Avenue
- RR underpass in Downtown area

Community Plan Pillar: Infrastructure



Wastewater/Stormwater LTCP

- In negotiation with IDEM on LTCP update
 - \$300 Million Proposal/Sewer Rate
- Upgraded 4 lift stations
- Purchased two new vac/jet trucks
- Continued design of MLS

Upcoming 2023 projects

- Upgrade/replace 5 lift stations
- Brown Avenue Stormwater - Design Completed/Bid July
- MLS Project - Bid July/Construction October
- Locust Street Sewer - Preliminary Design

Community Plan Pillar: Infrastructure



Project	Estimated Construction Cost	Non-Construction Costs [30%]	Total Cost
Tier 1			
Locust (13th to 25th Street)	\$10,715,000.00	\$3,214,500.00	\$13,930,000.00
Seelyville (Town Limits to Edgewood)	\$7,090,000.00	\$2,127,000.00	\$9,217,000.00
Schaal (Liberty to Stadium)	\$2,053,000.00	\$615,900.00	\$2,669,000.00
Ohio Street (1st to 8th)	\$1,254,000.00	\$376,200.00	\$1,630,000.00
Park Avenue	\$634,000.00	\$190,200.00	\$824,000.00
Honey Creek Mall LS Replacement	\$521,000.00	\$156,300.00	\$677,000.00
Glen North	\$257,000.00	\$77,100.00	\$334,000.00
			\$29,281,000.00
Tier 2			
Lafayette (Lost Creek LS to Haythorne)	\$5,792,000.00	\$1,737,600.00	\$7,530,000.00
Liberty (15th to 25th)	\$6,724,000.00	\$2,017,200.00	\$8,741,000.00
N. 4th (Locust to 7th Ave.)	\$1,547,000.00	\$464,100.00	\$2,011,000.00
Main Interceptor	\$14,380,000.00	\$4,314,000.00	\$18,694,000.00
Canal (Spruce to 9 1/2)	\$4,924,000.00	\$1,477,200.00	\$6,401,000.00
Downtown Phase I	\$12,530,000.00	\$3,759,000.00	\$16,289,000.00
Blaine/Grand	\$77,000.00	\$23,100.00	\$100,000.00
Gospel Grove	\$108,000.00	\$32,400.00	\$140,000.00
30th/Crawford	\$108,000.00	\$32,400.00	\$140,000.00
Wyndham	\$75,000.00	\$22,500.00	\$98,000.00
Morris Mobile Homes	\$67,000.00	\$20,100.00	\$87,000.00
Airport	\$90,000.00	\$27,000.00	\$117,000.00
Country Walk Estates	\$109,000.00	\$32,700.00	\$142,000.00
Willa Villa	\$99,000.00	\$29,700.00	\$129,000.00
Glen Dell	\$113,000.00	\$33,900.00	\$147,000.00
Dowden Acres	\$72,000.00	\$21,600.00	\$94,000.00
Hospital Lane	\$98,000.00	\$29,400.00	\$127,000.00
Halt (40th/10n)	\$92,000.00	\$27,600.00	\$120,000.00
Colonial South	\$54,000.00	\$16,200.00	\$70,000.00
Jonesy's	\$53,000.00	\$15,900.00	\$69,000.00
Oak Grove	\$263,000.00	\$78,900.00	\$342,000.00
Vitqueen	\$489,000.00	\$146,700.00	\$636,000.00
Woodridge	\$188,000.00	\$56,400.00	\$244,000.00
Deerfield	\$1,288,000.00	\$386,400.00	\$1,674,000.00
			\$64,142,000.00
Tier 3			
10th (Voorhees to Grant)	\$425,000.00	\$127,500.00	\$553,000.00
Youngstown	\$1,076,000.00	\$322,800.00	\$1,399,000.00
VC Industrial Park Secondary LS	\$953,000.00	\$285,900.00	\$1,239,000.00
Halt	\$780,000.00	\$234,000.00	\$1,014,000.00
Country Walk Estates	\$413,000.00	\$123,900.00	\$537,000.00
Dallas Road	\$817,000.00	\$245,100.00	\$1,062,000.00
Colonial South	\$253,000.00	\$75,900.00	\$329,000.00
Woodshire/Lincolnshire	\$1,756,000.00	\$526,800.00	\$2,283,000.00
Downtown Area Phase II	\$12,000,000.00	\$3,600,000.00	\$15,600,000.00
Southside (2nd Force Main)	\$1,783,000.00	\$534,900.00	\$2,318,000.00
Airport (Interceptor Extension)	\$5,862,000.00	\$1,758,600.00	\$7,621,000.00
			\$33,955,000.00

Sanitary Sewer Projects

TOTAL: \$127,377,281

Community Plan Pillar: Infrastructure



Project	Estimated Construction Cost	Non-Construction Costs (30%)	Total Cost
Projects			
SE Phase I			\$16,676,000.00
SE Phase II			\$9,866,000.00
SE Phase III			\$3,589,000.00
SE Phase IV			\$4,940,000.00
SE Phase V			\$2,264,000.00
SE Phase VI			\$5,295,000.00
East Subdivisions Replacement/Rehabilitation			\$6,866,000.00
Conover Levee (Annual - 10 years)			\$500,000.00
Thompson Ditch Dredging/Bank Repair			\$700,000.00
Thompson Ditch/Lost Creek Maintenance (Annual - 20 Years)*	\$400,000.00	5	\$2,000,000.00
Lost Creek Bank Stabilization	\$1,482,000.00	\$444,600.00	\$1,926,600.00
Margaret Regionalization Retention			\$2,430,000.00
Tier 1 (0-5 years)			
East Subdivisions Replacement/Rehabilitation			\$6,866,000.00
Conover Levee (Annual - 10 years)			\$250,000.00
Thompson Ditch/Lost Creek Maintenance (Annual - 20 Years)*	\$400,000.00	5	\$2,000,000.00
Thompson Ditch Dredging/Bank Repair			\$5,000,000.00
Margaret Regionalization Retention			\$2,430,000.00
			\$16,546,000.00
Tier 2 (5-15 years)			
SE Phase I			\$16,676,000.00
SE Phase VI			\$5,295,000.00
Conover Levee (5 - 10 years)			\$500,000.00
Thompson Ditch/Lost Creek Maintenance (Annual - 20 Years)*	\$400,000.00	10	\$4,000,000.00
Lost Creek Bank Stabilization	\$1,482,000.00	\$444,600.00	\$1,926,600.00
			\$28,397,600.00
Tier 3 (15-20 years)			
SE Phase II			\$9,866,000.00
SE Phase III			\$3,589,000.00
SE Phase IV			\$4,940,000.00
SE Phase V			\$2,264,000.00
Thompson Ditch/Lost Creek Maintenance (Annual - 20 Years)*	\$400,000.00	5	\$2,000,000.00
			\$22,659,000.00

*Thompson Ditch/Lost Creek Maintenance is based on the annual estimated construction cost multiplied by the number of years shown in the non-construction cost column.

Stormwater Projects: 2023 - 2043

TOTAL: \$67,302,600

Community Plan Pillar: Infrastructure



Department of Redevelopment

- Reconstruction of Cruft from 13th Street to 14th Street and 13 1/2 Street and 14th Street/Washington to Dean (\$845,000)
- Audible street crossing on Wabash Avenue (Phase 1/\$50,000)
- Reach Services “Pathways” Day drop-in center (\$410,000)
- Jonah, Inc. - Construction of two duplexes (\$380,000)
- 12 Points - Infrastructure assistance (\$50,000)
- Habitat house assistance (\$35,000)
- Convert downtown lighting to LED (2023)
- Downtown audible street crossing controls (Phase 2/2023)
- 13th 1/2 and 14th/Cruft to College reconstruction (2023)
- Moving to Clabber Girl Building in 2023

Community Plan Pillar: Infrastructure



Condemned Properties

- 896 properties demolished since 2008

2022

- 61 houses and 5 garages
- 28 condemned properties rehabilitated

2023

- Current list has 198 houses, 19 garages and 6 commercial buildings
- We plan to demolish between 60-70 this year

Community Plan Pillar: Infrastructure



Parks Projects

2022

- **Booker T. Washington Park** - New roof on CC Building
- **Sheridan Park** - New skate park
- **Spencer Park** - Resurfaced basketball court
- **Brittlebank Park** – Pickleball courts, restroom, playground, basketball court
- **Dobbs Park** - Nature Center exterior improvements
- **Rea Park** - Celebrated 100 years & clubhouse restoration design
- **Herz-Rose Park** - Improvements preliminary design
- **Fairbanks Park** - Master Plan development

Community Plan Pillar: Quality of Life



Parks Projects contd.

2023

- **Rea Park** - Clubhouse restoration project begins in the fall
- **Herz-Rose Park** - Final design/bid documents
- **Fairbanks Park** - Start design on priority project(s)
- **Deming Park** - Preliminary design of pool improvements
- Addition of ADA wheelchair swings in several parks
- **Various Parks TBD** - ARPA funded (splash pads, playground upgrades, etc.)
- Estimated investment \$8-10 million dollars next 5 years

Community Plan Pillar: Quality of Life





Progress Draft
9/28/22

HERZ ROSE PARK



OVERVIEW OF SPLASH PAD AREA



VIEW TOWARD SHELTER



VIEW NORTH



VIEW FROM SEATING

Other Projects

- PLL Project/Cityworks (permits, licensing, and land) now online
- GIS expansion - Building inspection, WW and Street Department
- GPS Tracking on all Street Department trucks
- US 41/3rd Street Lighting (P1/P2 Complete, P3 IP and P4 Dec.)
- Traffic Signal Upgrades - Replace controls, add left turns, etc.
- 311 Phone App Rollout (2023)
- 41/40 Arts District signage (2023)
- Humane Shelter Project (2023)
- Street light conversion to LED (2024)
- City Hall Remodel/Upgrade (2024/2025)
- Sustainability Coordinator/Commission (ongoing)

Community Plan Pillar: Infrastructure



Other Projects contd.

- Wabash River Strategic Plan Update - Consultant selected
- Metropolitan Transportation Plan/MPO (5 year update)
- Turn to the River Phase 2 & 3
- Neighborhood Revitalization Project (Ryves Hall area)
- I-70/41 & 46 Gateway Project - Consultant selected
- West Central Business Hub
 - Chamber, Launch, THEDC, Work One, TH Department of Redevelopment

Community Plan Pillars: Infrastructure, Quality of Life, Economic Development



Economic Development.

Company Name	Investment	Jobs Created/Retained
Hydrite Chemical	\$34 Million	12 New; 45 Retained
Bolder Industries	\$80 Million	60 New
C.H.I. Overhead Door	\$13 Million	130 New
Great Dane Terre Haute	\$50 Million	125 New; 500+ Retained
Steel Dynamics	\$231 Million	84 New, 226 Retained
Saturn Petcare	\$50 Million	50 New; 199 Retained
United Steel Supply	TBD	12 New
Total	\$458 Million	473 New Jobs

- Cautiously optimistic about two to three large projects to be announced in 2023/24

Community Plan Pillar: Economic Development



Economic Development contd.

- CIB - Convention Center/LB Museum and Athletic Complex/Water Park
- Tourism - \$30M impact in 2022
 - \$2,842,962 Innkeepers tax/F&B \$3,051,924
- TH Regional Airport
 - 3rd busiest in Indiana
 - 1st in economic impact for all general aviation airports (\$273,442,000)
 - 4th overall in economic impact

Community Plan Pillars: Economic Development & Tourism



Economic Development contd.

- 2022 City Building Permits Value - \$52,120,000
 - Commercial - \$23,619,000 (45%)
 - Residential - \$28,501,000 (55%)
 - 123 new housing units

- 53 Ribbon Cuttings

Community Plan Pillar: Economic Development



Casino Update

- All permits issued and construction fully underway
- Project cost has increased by \$30M (\$300M)
- CDI will pay for New Margaret Avenue extension and turn lane on Margaret Avenue
- Anticipated opening in March 2024
- Estimated gaming revenue to the community - \$10 million
 - \$5 million - City of Terre Haute
 - \$3 million - LSA/Foundation
 - \$2 million - Split with City, County, VCSC, & Regional Planning

Community Plan Pillars: Economic Development & Tourism



READI Grant

- Wabash Valley RDA proposal requested \$73 million and we were awarded \$20 million
- Terre Haute/Vigo County funded over \$9.5 million plus part of \$1.8 million for home construction incentives
- All local projects are moving forward with planning, securing match and implementation plans

Community Plan Pillar: Economic Development



Funded READI Grant Projects



Project	Pillar	Funding Received
Courtyard + Residence Inn and Parking Garage	Tourism	\$4,300,000
Saint Mary-of-the-Woods College Equine Event Center	Tourism	\$1,500,000
The Mill	Tourism	\$200,000
Terre Haute Children's Museum Outdoor Space Feasibility Study	Tourism	\$50,000
Early Learning Center at Indiana State University	Talent Attraction/Retention	\$1,000,000
Turn to the River	Quality of Life	\$150,000
Swope Art Museum	Quality of Life	\$150,000

Funded READI Grant Projects contd.



Project	Pillar	Funding Received
West Terre Haute Clinic and Pharmacy	Health & Wellness	\$100,000
Homes for the Future Pilot Program	Infrastructure	\$1,800,000
Diversity and Career Center/School of Health Sciences at Ivy Tech	Talent Attraction/Retention	\$1,000,000
Rose-Hulman Ventures Movement	Talent Attraction/Retention	\$1,500,000
West Central Indiana Business Hub	Economic Development	\$500,000
City of Terre Haute Rea Park	Quality of Life	\$50,000
Sports Complex and East Side Aquatic Center Feasibility Study	Tourism/Quality of Life	\$50,000

Unfunded READI Grant Projects



Project	Pillar
FITE Center	Talent Attraction/Retention
Vigo County Public Library Expansion	Quality of Life
State Road 46 Housing Project	Infrastructure
Essential Worker Village	Infrastructure
Gateway Beautification	Tourism
Wayfinding Initiative	Tourism

Project	Pillar
Deming Park Pool Project	Quality of Life
Fairbanks Park	Quality of Life
Open For Tourism	Tourism
Eleven Fifty Academy - Advancing Tech in Indiana	Talent Attraction/Retention
Innovate WithIN	Talent Attraction/Retention

READI 2.0

- Governor submitted a budget with \$500 million
- Wabash River RDA will submit again this year
- Previous funded projects may request additional funds for project implementation
- Previous projects not funded may resubmit
- New projects will be identified for submission
- The key to success is the required project match

Community Plan Pillars: All



ARPA COVID Recovery

- Total - \$35,936,890/Spent to Date - \$4,644,475
- ARPA Team has identified funding “buckets”:
 - *Housing, Public Safety, Stormwater, Parks, Small Business Assistance, Child Care, Food Deserts, Tourism/QoL, and Not-for-Profit Project Support*
- Currently developing request/funding process
- Appropriation for 2023 to Council in April/May

Community Plan Pillars: All



Legislative Issues

- Governors Agenda: READI (\$500M), Tourism (\$20M), Public Health (\$347M), Trails (\$50M), Early Childcare/Education and MH crisis funding
- Legislature: READI 2.0, BPPT, PTAX, TIF and F&B taxes, Youth sports and tourism zones, Goodwill Excel Center funding, etc.
- Currently tracking 30-35 bills

Community Plan Pillars: All



State Grants

- Margaret Avenue 7th to Canal
- Margaret Avenue Canal to 25th Street (RR Overpass)
- Lafayette Avenue Project
- 13th and 8th Avenue RR Overpass
- Brittlebank Park Pickleball Courts
- 2017-2022 Community Crossings
- Total just over \$50,000,000

Community Plan Pillar: Infrastructure & Quality of Life



Workforce Development

- Goal to increase size and talent of local our workforce
- Conducted a workforce stakeholder meeting
- Conducted a meeting with local manufacturers
 - Lack of people to hire, housing and child care issues
- Incentive Programs
 - Make My Move (recruit remote workers)
 - Community marketing strategy
- Goodwill Excel Center - Adult-focused high school degree program
 - 10,464 VC residents without a high school diploma
- Internship and apprenticeship programs

Community Plan Pillar: Economic Development



Housing

- Lack of housing impacts population growth, income, and workforce development goals
- THRIVE West Central - Initial housing study/market study
- Significant need identified - All types of housing
- Current local DOR projects: MHA (Homeless), 12th & Wabash (Student/Professional, and 25th & Locust (Senior)
- READI - \$1.8 million for West Central Indiana
- ARPA - City/County will be committing significant funds for home builder/developer incentive program

Community Plan Pillar: Infrastructure



Key Community Initiatives



- Population Growth
- Increased Household Income
- Workforce Development & Retention
- Housing Construction Program
- Health/Mental Health Strategies
- Quality of Life Projects



Want to help improve Terre Haute? Get involved in the See You In Terre Haute Community Plan!

Scan this QR Code to learn more:



My Final Thoughts.....

Questions?

